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Executive Summary

This year has been a period of change at Berneslai Homes. The new 10-year Strategic Plan has the very telling strap line of "Roots in the past, eyes on the future" and it is this document which will help guide the organisation over the coming months and years. Things have really started to change and it is great to see tenants and customers at the heart of the developments. Although delivering significant change programmes can be challenging, it is vital that we redesign and modernise services. Reshaping will enable us to deliver the services which tenants require in an efficient way that offers value for money. Changes to the external landscape also means all social housing providers will have to develop new ways of working. The new Charter for Social Housing Residents, Building Safety Act and journey towards zero carbon all require some change to the way we work.

Since it is the end of the reporting period, we have slightly changed our approach to the Key Performance Indicator table on page 7. The table now shows where Key Performance targets have been achieved or missed. 7 out of 13 indicators are showing red but each has a story behind it and it's a story worth sharing.

Although the turnaround time indicator shows red, there is a positive side. The rent lost

Void Property Management (BH9, Average time to re-let local authority housing)

due to properties being empty has been low all year. At the end of the year, there are only 125 properties empty, including 66 standard voids, the remaining properties were awaiting major works or were being held for decants on a major works project. We have had great success in reletting hard to let properties that were empty for 10 weeks or more. These include bedsits and properties where an Occupational Therapist visit is needed to ensure the properties are suitable for customer's needs. Removing this small number of more complex relets would have meant we met are target at the end of the fourth quarter. The use of show flats in more difficult to let properties significantly reduced the number of long term voids but affected the relet days target.

Decent Homes Standard (BH5, The proportion of local authority dwellings which are non-decent at the start of the financial year)

Historically, we have had a target where 4% of the stock could be non-decent. In accordance with the expectations of the Regulator of Social Housing, this was changed and we now work towards all stock meeting the Barnsley Standard. At the end of the year only 0.29% of properties didn't meet the standard and work is on-going or planned for these homes. It wasn't an easy year to undertake improvement work due to tenants' concerns of Covid, Government restrictions plus material shortages and price increases.

Complaints (BH3, Number of formal complaints - stage 1 and 2)

Complaints is another area where there is a positive story behind the indicator. Throughout the year, we have run promotional campaigns highlighting the complaints process and telling people that 'It's Okay to Complain'. This is not just an area focused on by Berneslai Homes, but there have also been national campaigns run by the Department for Levelling Up, Housing and Communities. The increase in complaints is a trend across the sector. including with the Housing Ombudsman, and we continue to promote our complaints process so that we hear our customers and learn from the valuable feedback they offer.

Customer Satisfaction (BH1, Percentage of all tenants satisfied with the overall service provided & BH4, percentage of tenants satisfied with the repairs and maintenance service)

2 perception based customer satisfaction figures are showing red. Customer satisfaction is an important area for Berneslai Homes and an area were we want to truly understand the feedback more. We know that global material supply issues and the knock-on delays for getting repairs completed has contributed to dissatisfaction with the repairs and maintenance service. It has been a challenging year for many and this has undoubtedly

impacted on levels of satisfaction across our communities. We have agreed to keep the 89% target for tenant satisfaction in the coming year and have developed, alongside Barnsley Council, a set of 15 KPIs. These KPIs will be used by the council to monitor our services and will give customers a good understanding of how well we are delivering for them. Performance will continue to be reported quarterly in the coming year, but a new accessible format has been developed with customers and we are sure this will help tenants and stakeholders hold us to account as we move into another year of change.

Priority 1 Repairs (BH 6, 24 hour repairs completed on time)

This is an ambitious target, which was set slightly higher than the combined 2020/21 result. During 2021/22, of 25,259 24-hour jobs raised, 25,012 jobs were completed within the deadline, with 247 falling outside the deadline. This represents a shortfall of 121 jobs in order to meet the 99.5% target. Both partners have found this target challenging this year, with key issues being maintaining staffing levels due to Covid, as well as materials and supply issues. We continue to work with our partners to source alternative suppliers that are in keeping with expected levels of quality and value for money.

Compliance (BH13, Health and Safety Compliance with Legal Requirements)

This area of work remains a high priority, at year end gas compliance was 100%. This metric is a combination of several property compliance requirements, including electrical safety, gas servicing and asbestos surveys. A 99.08% compliance result at year end represents a huge effort from the Compliance teams under very trying circumstances, with a key challenge in 2021/22 being to gain access to tenant properties during the Covid pandemic. However, as at year end 100% fire safety and gas safety had been achieved. Further work is required to achieve 100% electrical safety, which now consists of a small group of people that has failed to respond to multiple phone calls, letters and home visits. To resolve this issue, we are in the process of attempting to gain a warrant of entry from the Magistrates Court.

Key Exceptions

Void Turnaround Time

Performance on the time taken to relet void properties has been over the 23 day target all year. A large contributing factor to this is the success there has been with letting some harder to let bedsits and 1 bedroom flats. This has always been our approach and we will continue to let properties without delay where ever possible even though it does impact on this important KPI.

As mentioned in the last report, The HouseMark Quarterly Forecast Report shows that with only 0.38% of dwellings vacant but available to let we are substantially outperforming our peers where the sector average is 0.55%. As a result, the rent loss to the Housing Revenue Account (HRA) resulting from voids was only 0.73% at the end of Quarter 4 which is well below the HRA business plan assumption of 1.05%.

We continue to focus on further improvements to reduce void turnaround from the 31 days at the end of the financial year and it is a key area as we move into the new financial year. In addition, an internal audit review of void management processes is well underway to identify further potential areas for improvement.

Call Centre

Performance has been well below the agreed target of 80% of calls answered in 20 seconds all year. At the end of the financial year, the average wait time was 3 minute 46 seconds. We have worked closely with the Call Centre Management Team all year and new initiatives include:

- Revised Service Standards The council have implemented their newly agreed service standards for telephony. Berneslai Homes is still in the process of formally adopting the revised standards and a meeting has been scheduled between the council and the Tenant Voice Panel in June 2022.
- Move to a single number We have moved to one number for front line telephony enquiries. This move was supported by Tenants Voice and has seen no negative impact.
- Priority access number We have deployed a priority access number for inbound emergency services and operatives calls, out of hours or in emergency situations. This will ensure that operatives and emergency services have their calls answered quickly ensuring improved responsiveness to the completing of emergency and out of hours repairs.
- Revised call priority We have also implemented a small change to call priority for customers which ensures we can deal with gas leaks, structural emergencies and major water leaks quickly without the need to queue.
- E-Services The year has seen a steady increase in repairs reported via the App which will continue to offer online repair ordering until the revised service is operational.

We will be exploring other areas with the aim of improving performance including the use of technology and improved information to customers to save the need to contact.

QUARTERLY SPOTLIGHT REPORTS

IIP 2022 Assessment

Our IIP 24 months assessment took place this quarter. Starting with a staff survey in February and followed by an onsite focus group day in March.

Reflecting on the vast changes since the last assessment in 2021:

- New 10 year Strategic Plan aligned to BMBC and our 6 priorities
- Changed and embedded our Values Customer First, Can do and Curious
- New People Strategy
- New EDI Strategy
- Agile Culture including rebrand. The Hub creative, collaborative and casual zones
- Restructures within some divisions
- Kickstart placements with 70% getting jobs
- Invested in IT: Repairs project; Success Factors
- Developing Leaders: Coaching culture

Whilst survey results showed a dip in satisfaction; recognition of the period of pandemic gloom and intensive change has been factored into the assessment and balanced with the qualitative focus groups which helped understand and added insight into how the survey results should be interpreted. Our clear direction of travel in the following areas, will give focus on ensure our reaccreditation is maintained in our 2023 full year assessment.

- ✓ Continuing our culture change towards our original vision for agile working.
- ✓ Delivering the IT systems changes
- ✓ Completing the structural review of Property Service
- ✓ Efficiencies and value for money reviews across the whole organisation
- ✓ Developing effective recruitment and retention strategies focusing on your total benefits package
- ✓ Succession and professionalisation training



Cheers to 70 Years!

In 2022, Her Majesty The Queen will become the first British Monarch to celebrate a Platinum Jubilee after 70 years of service, and we want to involve as many of our tenants and communities as we can, by coming together and celebrating this amazing historic event.

We're planning lots of exciting events and activities, and we really do have something for everyone.

We're asking customers to share their stories and photos if they have ever been lucky enough to meet the Queen and to share their precious memories about what they were up to 70 years ago, including how they celebrated the past jubilees.

Our TARAs are getting involved and planning their own local community celebrations, from hosting tea parties to giving out beautiful Union Jack coloured flowers to residents, as a thank you for all their help during the pandemic.

We've got lots of children's activities including a photo competition and a design your own Stamp and Crown, so they can be the King or Queen for a day.

For all the budding gardeners out there, we've added a special Jubilee category in our Garden Competition and are asking customers to send in photos of their celebrations, so we can collate them in a special commemorative memory book.

Her Royal Highness has been out and about meeting customers in our Independent Living Schemes, and we've got a fantastic baking competition for the residents, who have been asked to give us their recipes for a Jubilee cake, with the winning entries being baked at Barnsley College.



Key Performance Indicator Data Set 2021/22 – Contract Management

Ref.	Description	2020/2021	Target 2021/2022	Q1	Q2	Q3	Q4	
ВН1	The percentage of all tenants satisfied with the overall service provided	88% (Unweighted 89%)	89% +/- 3%†		85%			
BH2	Thinking about the building you live in how satisfied are you that your landlord provides a home that is safe and secure	84% (Unweighted 86%)	86% +/- 3%†	83%				
внз	Number of formal complaints (cumulative) (Stage 1 and 2)	155	118* +/- 20%	32	80	124	170	
ВН4	The percentage of tenants satisfied with the repairs and maintenance service	80% (Unweighted 83%)	89% +/- 3%†		7	9%		
ВН5	The proportion of local authority dwellings which are non-decent dwellings at the start of the financial year	1.09%	0%	0.17%	Measured at the start and end of the year		0.29%	
вн6	Priority 1 Repairs – 24 hours percentage completed on time	99.46%	99.50%	98.87%	98.73	98.95%	99.02%	
ВН7	Average time for non- urgent repairs PRIP KPI 11 (days)	8.43 days	9 days	8.75 days	8.79 days	9.04 days	8.83 days	
вн8	% of responsive repairs for which the LA made and kept an appointment PRIP KPI 1	98.15%	99.10%	97.91%	98.58%	98.94%	99.37%	
вн9	Average time to re-let local authority housing (calendar days)	40.28	23	29.98	30.65	30.41	31.02	
BH10	Rent collected by the local authority as a proportion of rents owed on HRA dwellings	97.18%	96%	96.05%	96.37%	96.40%	96.37%	
BH11	We will employ as a minimum 3% of our workforce as apprentices	5.3%	3%	5.77%	5.52%	6.83%	7.66%	
BH12	We will spend at least 50% of our funds locally supporting the Barnsley economy (cumulative)	78.76%	70%	65.87%	65.12%	70.46%	71.36%	
BH13	Health and Safety Compliance with Legal Requirements	NEW	100%	98.05%	98.23%	98.65%	99.08%	

Definitions

-	2011111					
	Green	Met or exceeded target.				
	Amber	We narrowly missed the target.				
	Red	Performance was below target.				

^{*}This is based on 2018/19 out-turn and will be changed for 2022/23 to reflect the top quartile Housemark measure. † STAR measures to tenants and are contractual Council KPIs. They are not based on transactional surveys.

Rents

(Table 1) Trend in current rent arrears

	Year end 2020/2021	Target 2021/2022	Q1	Q2	Q3	Q4
Rent Collected	97.18%	96%	96.05%	96.37%	96.40%	96.37%
Rent arrears as % of debit	2.60%	3%	2.81%	2.93%	3.31%	3.29%
Number of tenancies with arrears	7,158	-	6,922	7,018	6,588	7,320
Total net arrears £	1,865,193	-	2,041,126	2,113,932	2,387,000	2,388,975

We finished 2021/22 with a positive collection rate of 96.37%, which is slightly better than our target. We finished with an arrears rate of 3.29%, which is just over target. To put this in context, 2021/22 has been an extremely challenging year from an external as well as internal point of view.

Externally, the Covid 19 climate and financial difficulties presented as a result of the end of furlough and Universal Credit (UC) uplift and restrictions in the legal and court services, has impacted on our ability to maximise collection and reduce the arrears further.

Internally, we have had a 12-month period of immense changes and challenges, following the external review by ARUM. We have seen 8 experienced colleagues leave the service and/or business and 10 new colleagues join the service, including a new Income Manager. In light of this, we have kept the collection rate stable since Quarter 2 and arrears rate stable since Quarter 3. By the end of March 2022 we resumed a full complement of staff and are hopeful now of the next phase of change and improvements for the service for 2022/23.

(Table 2) Universal Credit Accounts

	2019/2020	2020/2021	Q1	Q2	Q3	Q4
Total No. of accounts on UC that include assistance for housing costs	3,360	4,850	4,997	5,039	4,979	5,359
No. of accounts on UC in arrears	2,170	2,810	3,003	3,109	3,045	3,246
Value of arrears (£)	966,688	1,395,147	1,478,891	1,579,286	1,664,767	1,702,983
Average debt (£)	445.46	496.49	492.47	507.97	546.72	524.64
No. of accounts on UC in credit/balanced	1,257	2,040	1,994	1,930	1,934	2,113
No. of accounts paid by an APA	997	1,101	1,166	1,317	1,357	1,420
No. with deductions for rent arrears	402	343	322	563	328	385

In 2021/22 we saw a steady increase in the UC collection rate every quarter and finished Quarter 4 with a UC collection rate of 94.48%, which is really positive. However, the UC arrears rate finished at 2.35% which is £1,703,983 in monetary terms; albeit the average arrears amount per case has reduced to £524.64 from the last quarter.

The number of UC claimants appears to have increased quite significantly to 5,359 since the last quarter. The vast majority of the difference is due to a large housekeeping exercise that has recently been undertaken in updating the correct indicators for each record. It's positive to see the number of APAs has increased, which gives us increased confidence of future payments being made directly to us.

(Table 3) Arrears Actions

Arrears Management	2019/2020	2020/2021	Q1	Q2	Q3	Q4	2021/2022 Cum
Number of accounts subject to a valid notice of seeking possession.	1,315	614	5	98	206	326	326
Possession orders obtained	149	0	0	0	6	12	12
Eviction warrants set	147	0	0	34	43	67	67
Evictions carried out	44	0	0	5	5	15	15

Since the suspension of legal activity was lifted in June 2021, we carried out an extensive amount of legal activity for the second half of the year. It is positive to see that we are continuing to maintain the approach that we will carry out evictions as an absolute last resort; which is reflected in 15 out of 67 warrants being issued. The previous delays of 8 weeks to receiving court hearing dates from the point of application has now ended and we are receiving court hearing dates within 4 weeks. However, we are still restricted with some continued covid regulations, where warrants are being postponed upon notification that a member of the tenant's household has tested positive for Covid 19. We are regularly keeping abreast of changes to legal protocols and responding to these effectively.

Voids

(Table 4) Void Turnaround Times/Rent Loss

Voids	BH9 (calendar days when empty to Let) Target 23 days	BH9 (Ex. bedsits and 1 beds - calendar days when empty to Let)	% of debit lost via voids process Target 1.05%	£'s Lost via void process
	Global	Global	Global	Global
2020/2021	40.28	35.62	0.94%	£660k
Q1	29.98	26.7	0.73%	£130k
Q2	30.65	26.12	0.73%	£261k
Q3	30.41	25.99	0.74%	£383k
Q4	31.02	26.45	0.73%	£518k

We have let a total of 252 voids and performance on void rent loss has reduced as a percentage compared to the last quarter and has been a relatively low void rent loss figure throughout the year. We continue to try and improve void performance and cross company working continues to take place to bring further improvements.

Re-letting Longer Term Voids/Empty Homes:

Whilst void performance overall is above target cumulatively, during Quarter 4 performance overall was 33.04 days compared to last quarters figure of 29.34 days. Whilst

this has increased this includes our success in reletting 20 properties that were empty for 10 weeks or more that included bedsits, 1 bed bungalows, flats and properties where Occupational Therapist were involved to assess the properties suitability in line with the customer's needs. These properties totalled 3,236 days void and therefore averaged 161.8 days per property, which if removed from the overall Void performance in Quarter 4 would result in the overall performance for the remainder of the routine void performance being 21.94 resulting in an improved performance for routine voids compared to last quarters figure of 22.78 days.

Over the whole year we have been successful in letting a total of 89 properties that were empty for 10 weeks or more that included bedsits, 1 bed bungalows, flats and properties where O/T's were involved to assess the properties suitability in line with the customer's needs. These properties totalled 11,306 days void and therefore averaged 127.03 days per property, which if removed from the overall Void performance in 2021/22 would result in the overall performance for the remainder of the routine void performance being 22.51 days and resulted in 91.86% of our void stock being let within our target of 23 days.

Number of voids

We are pleased to note that the current number of routine voids of 66 out of a total of 120 is less than the numbers when comparing with the same period over the last three years. Included in the total void numbers we have a number of properties that required Major Works that are being scheduled alongside a Decant/Major Works Project that we are currently working on.

Lettings

(Table 5) Total number of applications on the housing register (as at 1st day of subsequent Quarter)

Month	General applications (non BMBC tenants)	Transfer applications (existing BMBC tenants)	Total on housing register
2020/2021	5,873	1,609	7,482
Q1	6,359	1,680	8,039
Q2	6,298	1,537	7,835
Q3	7,182	1,673	8,855
Q4	6,708	1,620	8,328

There has been a reduction in numbers on the register as a result of the annual review process in quarter 4, but over the year there is an overall increase in numbers on the list. This will be addressed as part of the lettings policy review as this level of demand cannot be sustained.

(Table 6) Total number of applications on waiting list with Band 1,2 or 3 priority (as at 1st day of subsequent Quarter)

Month	Band 1	Band 2	Band 3
2020/2021	304	933	958
Q1	285	908	931
Q2	338	961	776
Q3	297	988	823
Q4	346	994	855

Around 4% of the register has band 1 priority which is similar to last year and a similar proportion in band 2 (12%), and a slightly lower proportion in band 3 (10%). This demonstrates that around 75% of the housing register is in band 4 or 5 – again supporting the need to review the lettings policy and service to manage demand.

(Table 7) Analysis of lettings made by priority band

Quarter ending	Band1	%	Band2	%	Band3	%	Band4	%	Band5	Total
Year end 2020/2021	451	38.2	383	32.4	139	11.8%	206	17.4	2	1,181
Q1	151	44.7	113	33.4	28	8.3	44	13.0	2	338
Q2	117	50.2	55	23.6	18	7.7	39	16.7	4	233
Q3	155	52.9	85	29.0	21	7.1	31	10.6	1	293
Q4	107	41.6	95	37.0	10	3.9	40	15.6	5	257
Totals	528	47.3	346	30.1	77	6.9	154	13.8	12	1,121
STANDARD APPLICATIONS	357	67.6	266	76.9	62	80.5	134	87.0	12	831
TRANSFER APPLICATIONS	171	32.4	80	23.1	15	18.5	20	13.0	0	286

As can be seen in table 7, 84.3% of allocations are made to applicants in band 1-3, which makes up around 25% of the housing register.

(Table 8) Number of households awarded priority for homelessness reasons by the Housing Options, Advice and Homelessness Prevention Service:

	Band 1 (full duty cases)	Band 2 (prevention cases)	Band 3 (relief cases)	Total
Total 2020/21	82	154	113	349
Q1	21	18	19	58
Q2	21	42	22	85
Q3	33	50	25	108
Q4	46	31	8	85
Total 2021/22	121	141	74	336

Note, as of January 2022 Homeless relief cases were awarded Band 1 priority, these will be reclassified as "Band 1 Ful Duty" and "Band 1 Relief Duty" for future reports

(Table 9) Number of households rehoused with priority for homelessness reasons:

	Band 1 (Full duty cases)	Band 2 (Prevention cases)	Band 3 (Relief cases)	Total
Total 2020/21	48	41	22	111
Q1	20	14	3	37
Q2	8	6	6	20
Q3	14	12	5	31
Q4	11	12	1	24
Total 2021/22	53	44	15	112

Note, as of January 2022 Homeless relief cases were awarded Band 1 priority, these will be reclassified as "Band 1 Ful Duty" and "Band 1 Relief Duty" for future reports

(Table 10a) Summary of Registered Provider Nominations – Quarter 3 - 2021/2022

Registered Provider		No. of properties available to let	Available of nominations requested	Nominations as % of cum Lettings	No. allocated to BMBC	Allocations as % of cum lettings	Comments
Places for	New Build	-	-	-	-	-	No Data
People	Lets	-	-	-	-	-	110 2 414
Together	New Build						
Housing	Lettings	-	-	-	-	-	No Data
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Equity/Great	New build	0	0	0	0	0	
Places	Lets	6	6	100%	5	90%	-
Anchor/Hanover	New Build	-	-	-	-	-	No Data
Ancholyrianover	Lettings	-	-	-	-	-	No Bata
				961		061	
Guinness	New Build	0	0	0%	0	0%	-
Partnership	Lettings	7	7	100%	6	90%	
	Name Desirat	0	0	0	0	0	
South Yorkshire	New Build	0	0	0	0	0	-
	Lettings	5	4	90%	4	90%	
	New Build	_		-			
Yorkshire			-		-	-	No Data
	Lettings	-	-	-	-	-	
	New Build	-	-	-	-	-	
Leeds & Yorks	Lettings	_	-	-	_	-	No Data
	Lettings	_	_	_		_	
	New Build	-	-	-	-	-	
Sanctuary	Lettings	-	-	-	-	-	No Data
	<u> </u>						
Wakefield &	New Build	0	0	0	0	0	_
District Housing	Lettings	0	0	0	0	0	-
	Many Desiral						
Acis Group	New Build Lettings	-	-	-	-	-	-
	Lemings	-	-	-	-	-	-
	Total N/Build	0	0	N/A	0	N/A	-
	Total Lettings	18	17	94%	15	83%	-
	Grand Total	18	17	94%	15	83%	

(Table 10b) Summary of Registered Provider Nominations – Cumulative Quarters 1 2, 3, $\,$ - 2021/2022

Registered Provider		No. of properties available to let	Available of nominations requested	Nominations as % of cum Lettings	No. allocated to BMBC	Allocations as % of cum lettings	Comments
Places for	New Build	0	0	0%	0	0%	
People	Lets	0	0	0%	0	0%	-
Together	New Build	0	0	0	0	0	-
Housing	Lettings	19	11	58%	11	58%	
Equity/Great	New build	0	0	0	0	0	-
Places	Lets	15	13	87%	12	80%	
Anchor/Hanover	New Build	0	0	0	0	0	_
Andrionnianover	Lettings	0	0	0	0	0	
Guinness	New Build	0	0	0%	0	0%	_
Partnership	Lettings	21	19	90%	18	86%	_
South Yorkshire	New Build	0	0	0	0	0	
South Forkshile	Lettings	16	10	63%	10	63%	-
Mandada la la c	New Build	2	2	100%	2	100%	
Yorkshire	Lettings	15	14	93%	14	93%	-
	_						
	New Build	3	3	100%	3	100%	
Leeds & Yorks	Lettings	9	9	100%	9	100%	-
	<u> </u>						
0 1	New Build	0	0	0	0	0	
Sanctuary	Lettings	4	3	75%	3	75%	-
Wakefield &	New Build	0	0	0	0	0	_
District Housing	Lettings	0	0	0	0	0	-
	=						
Acis Group	New Build	0	0	0	0	0	-
	Lettings	U	U	U%	U	U%	-
	Total N/Build	5	5	100%	5	100%	-
	Total Lettings	99	79	80%	77	78%	-
	Grand Total	86	67	87%	67	87%	

Repairs and Maintenance

The Property Repairs and Improvement Partnership (PRIP) 2020 contract commenced on 1st April 2020 with Wates Living Space joining the contract on 1st July 2020. The contract is split using a geographical boundary and 2021/22 is year 2 of the arrangement.

(Table 11) Headline Targets

	2020/2021	Target		Actual				
Description	Outturn	2021/2022	Q1	Q2	Q3	Q4		
Average time for non-urgent repairs PRIP KPI 11 (days)	8.43 days	9 days	8.75 days	8.79 days	9.04 days	8.83 days		
% of responsive repairs for which the LA made and kept an appointment PRIP KPI 1	98.15%	99.10% (2020/21 target) *	97.91%	98.58%	98.94%	99.37%		
Tenant Satisfaction Responsive Repair (%) PRIP KPI 9	88.45%	94.25% (2020/21 target) *	89.64%	90.51%	88.57%	88.31%		

^{*}APSE 10th percentile target estimated time of availability November 2022 for outturn 2021/22.

Quarter 4 data is further broken down as follows:

Description	Construction Services	Wates	Combined
Average time for non-urgent repairs PRIP KPI 11 (days)	8.57 days	9.38 days	8.83 days
% of responsive repairs for which the LA made and kept an appointment PRIP KPI 1	99.47%	99.22%	99.37%
Tenant Satisfaction Responsive Repair (%) PRIP KPI 9	89.18%	86.50%	88.31%

The result for KPI 11 (average time for non-urgent repairs) has returned to being within target, having drifted slightly out of target in Quarter 3. KPI 1 (Responsive Repairs where the appointment was made and kept) has been on a positive trajectory throughout 2021/22, and this continued into Quarter 4, with target being achieved for the first time this year.

It is noted that Tenant Satisfaction on Responsive Repairs (KPI 9) continues to be a challenge and is impacted by budgetary pressures as well as nationwide materials shortages. We continue to work in collaboration with Customer Services and the Contact Centre to keep tenants informed of the situation.

(Table 12) Major Adaptations Performance (Cumulative)

Calendar days	2020/2021 Outturn	01		Q3	Q4	
* Referral to panel	114.56 days	28 days	57.63 days	50.22 days	50.66 days	54.38 days
Panel approval to Completion	30.79 days	30 days	23.94 days	27.91 days	28.93 days	30.18 days
Referral to Completion	145.35 days	58 days	81.56 days	78.14 days	79.59 days	84.56 days

^{*} Berneslai Homes make a financial contribution to fast track specialist assessment for equipment and adaptations, however our partners (SWYFT) are struggling to meet the 28-day target.

Our approach to providing major and minor adaptations ensures we support our younger, older and vulnerable tenants and their families to live independently in their homes.

The number of families benefitting from Major Adaptations at the end of the 4th quarter of 2021/22 is 605 (909 jobs).

Assessments for people with low risk needs were paused from March 2020 at the point of lockdown. However, throughout the pandemic the Occupational Therapy (OT) staff have continued to provide a full assessment service for people who were deemed to be at risk. This has proved difficult with some people refusing the assessments due to Covid-19 and refusing the adaptation when agreed as they are shielding or self-isolating.

Recruitment for an in-house OT to replace the previous, who resigned in Quarter 3, is ongoing with interviews taking place in April. Use of an OT in this way along with a new fast-tracking process had proven to be very successful, so we anticipate a positive impact on performance once we have successfully recruited.

Major Adaptations works include wet room shower conversions, ramps, stair lifts, ceiling track hoists, level access thresholds and door widening. Two significant adaptations (extensions) have been approved during 2021/22 to be delivered in 2022/23.

(Table 13) Minor Adaptations Performance (Cumulative)

Calendar days	2020/2021 Outturn	Target 2021/2022	Q1	Q2	Q3	Q4
Minor Adaptations (Order to Completion) PRIP KPI 13	7.23 days	8 days	7.10 days	7.92 days	7.35 days	7.58 days

The number of Minor Adaptations orders completed as at Quarter 4 2021/22 is 1,002. The delivery target has been consistently met across the year.

Minor Adaptations works include grab rails, handrails, lever taps and step alterations. Works are 'fast tracked' i.e. ordered without the need for Occupational Therapy assessment and have a target completion time of 8 days.

Barnsley Homes Standard

Berneslai Homes fulfilled its Decent Homes target by achieving full decency of its housing stock in December 2010.

The decency standard is a time/condition based elemental standard. When several elements in a property require replacement because of their age and because of their condition, the property is classified as non-decent and requires improvement. The Barnsley Homes Standard improves such properties in planned improvement programmes based on a whole house approach. Expenditure and the number of properties improved within any one financial year matches affordability within the Business Plan and is smoothed over a period to provide a stable programme of works.

Due to the impact of COVID-19 in 2020/21 it was necessary to push back two of the nine Barnsley Homes Standard schemes (Cudworth and Hoyland Jump) which were to be completed in 2021/22 financial year (in agreement with BMBC Finance). All nine schemes programmed for 2020/21 have now been successfully completed with five of these requiring works in the 2021/22 financial year. As of quarter four, three of the eight BHS schemes programmed for 2021/22 are completed and the remaining 5 schemes which has commenced are all scheduled to be completed within quarter one of the new financial year.

At the end of the fourth quarter, 0.29% of the housing stock was deemed non-decent against the target of 0% (non-decency measured at the start and end of the financial year).

(Table 14) Barnsley Homes Standard Programme 2020/2021

	Number of Dwellings		Actual start date	Target completion date	Actual completion date	On Site	Contractor	Approved Budget	Satisfaction level
Kendray	361	20/07/2020	20/07/2020	22/03/2021	30/04/2021	Comp	CS	£2,815,800	94.64%
Grimethorpe **	126	20/07/2020	20/07/2020	24/12/2020	19/02/2021	Comp	CS	£982,000	92.86%
Penistone	126	20/07/2020	20/07/2020	24/12/2020	31/01/2021	Comp	CS	£982,000	97.78%
Monk Bretton	178	21/09/2020	04/10/2020	29/03/2021	30/04/2021	Comp	CS	£1,388,400	92.11%
Cudworth	85	11/01/2021	05/04/2021	06/08/2021	13/08/2021	Comp	CS	£663,000	95.83%
Royston	73	18/01/2021	11/01/2021	23/04/2021	30/04/2021	Comp	CS	£569,400	93.75%
Hoyland	270	20/07/2020	20/07/2020	09/01/2021	23/07/2021	Comp	Wates	£2,106,000	97.92%
Bolton on Dearne	142	28/09/2020	30/11/2020	24/03/2021	15/07/2021	Comp	Wates	£1,107,600	100%
Hoyland (Jump Farm)	64	07/12/2020	22/02/2021	05/02/2021	31/07/2021	Comp	Wates	£499,000	75.00%

^{**}Grimethorpe scheme also includes EWI works to several properties at Brierley previously excluded from BHS works

Barnsley Homes Standard Programme 2021/2022

	Number of Dwellings	Target start date	Actual start date	Target completion date	Actual completion date	On Site	Contractor	Approved Budget	Satisfaction level
Royston	355	12/05/2021	12/05/2021	17/12/2021	11/02/2022	Comp	CS	£2,613,000	95.41%
Town	239	17/05/2021	17/05/2021	01/04/2022	01/04/2022	Comp	cs	£1,864,200	98.89%
Worsbrough Dale	187	09/08/2021	13/09/2021	29/04/2022	-	Yes	CS	£1,458,600	100%
Kingstone	131	10/01/2022	10/01/2022	13/05/2022	-	Yes	cs	£1,021,800	100%
Honeywell	31	10/01/2022	17/01/2022	20/05/2022	-	Yes	CS	£413,400	100%
Hoyland	125	01/06/2021	01/06/2021	10/01/2022	10/01/2022	Comp	Wates	£975,000	100%
Thurnscoe	237	15/10/2021	15/10/2021	21/06/2022	-	Yes	Wates	£1,848,600	100%
Platts Common	96	15/11/2021	15/11/2021	27/04/2022	-	Yes	Wates	£784,800	100%

Regulatory Compliance

(Table 15) Gas Servicing

Gas Servicing	2020/2021 Outturn	Target 2021/2022	Q1	Q2	Q3	Q4
Number of properties on contract	16,369	-	16,337	16,308	16,269	16,229
% Gas services in-date at end of quarter.		100%	99.99%	99.98%	99.99%	100.00%
% gas services carried out compared to asset base. (PRIP KPI 8)	99.98%	100% (2020/21 target) *	99.99%	99.98%	99.99%	99.99%
No. of properties that had fallen out of compliance within the quarter.	4	-	1	3	1	1

^{*} APSE 10th percentile target estimated time of availability November 2022 for outturn 2021/22

This KPI metric is a cumulative measure, looking at the number of properties that had fallen out of gas compliance when compared to the entire asset base. This had happened to one property during Quarter 4, but was swiftly recovered, and as at Quarter end (31st March 2022) there was 100% compliance.

(Table 16) Water Hygiene Management (Non-Domestic & Domestic)

Legionella Management	2020/2021 Outturn	Target 2021/2022	Q1	Q2	Q3	Q4
Number of non-domestic premises requiring water hygiene risk assessment	65	-	100			
% premises with a water hygiene assessment in place	100%	100%	94%	95%	95%	95%
Number of domestic premises requiring water hygiene risk assessment	17,212	-	17,115			
% premises with a water hygiene assessment in place	84.66%	100%	94%	95%	97%	98%

The existing 3-year plan to achieve 100% compliance by April 2021 was extended to April 2022 as a result of Covid disruptions.

The direction of travel has been positive across the year, but we have ultimately come up slightly short of achieving the 100% target. In total, 4 Legionella Risk Assessments were outstanding, which has reduced to 3 since the end of March. A new Water Hygiene and Lifts Compliance Officer will be joining in May 2022, who will be tasked with achieving and maintaining 100% compliance.

(Table 17) Water Hygiene Remedial Work

	Q1		Q2			Q3	Q4	
Compliance Activity	Ordered	Completed	Ordered	Completed	Ordered	Completed	Ordered	Completed
Legionella	14	14	16	16	21	21	21	21

(Table 18) Asbestos Management in Dwellings (Non-Domestic & Domestic)

Asbestos	2020/2021 Outturn	Q1	Q2	Q3	Q4
Number of <i>domestic</i> dwellings that require an asbestos survey	18,072	18,040	17,976	17,954	17,879
% of domestic dwellings with an asbestos survey	98.6%	98.7%	98.8%	98.9%	99.1%
Number of <i>non-domestic</i> dwellings that require an asbestos survey	578	578	573	568	561
% of <i>non-domestic</i> dwellings with an asbestos survey	100.0%	100.0%	100.0%	99.8%	100.0%

It is worth noting that only non-domestic properties are required by law to have an asbestos survey, and in that respect we achieved 100% at the end of Quarter 4. Domestic properties that do not have an asbestos survey are having surveys carried out alongside any other scheduled works being carried out on the property, to minimise disruption to the tenant.

(Table 19) Asbestos Remedial Works

	C	11	Q2			Q3	Q4		
Compliance Activity	Ordered	Completed	Ordered	Completed	Ordered	Completed	Ordered	Completed	
Asbestos	18	10	37	16	36	21	14	18	

There are 9 remedial asbestos works outstanding. 1 is due to tenant refusal (sealing of loft) whilst the other 8 are overdue. (all are with CS) An urgent update has been requested.

(Table 20) Statutory Fire Risk Assessments (FRA)

Fire Risk Management	2019/2020 Outturn	Target 2021/2022	Q1	Q2	Q3	Q4
Number of premises requiring fire risk assessment	221	252		25	56	
% premises with a fire risk assessment in place	98%	100.0%	92.9%	98.0%	98.4%	100.0%

At the end of Quarter 4, there are no outstanding FRAs, resulting in 100% compliance.

(Table 21) Fire Remedial Actions

	Non-Domestic Properties		Ot		
Fire Risk Remedial Actions	In Date Compliant	Expired Non- Compliant	In Date Compliant	Expired Non- Compliant	% Compliant
Immediate Action Required	0	0	0	0	100.00%
High (2 month)	21	9	0	0	70.00%
Medium (6 months)	30	0	0	0	100.00%
Low (12 months)	20	9	0	0	68.97%
In plan works	45	186	0	0	19.48%
All Fire Actions	116	204	0	0	36.25%

Of the 9 High Fire Risk Remedial actions at the end of March 2022, most were awaiting evidence of completion; this number has since reduced to 2 actions, with one still awaiting evidence, and the other an access issue due to the tenant being in prison.

In January 2022, an internal review of Fire Remedial Actions identified a large number of 'in plan' works were hitting their 12-month target date due to delays in obtaining necessary funding. 'In Plan' works relate to larger items that have to be funded and planned in nature such as the installation of external bin stores. This resulted in 244 works orders (48 high priority, 82 medium priority, and 114 low priority) being flagged as overdue. A major focus on this area had reduced this total to 186 works by the end of Quarter 4.

A significant number of these 'in plan' works will be delivered through Capital Investment Programmes for which funding has been secured for April 2022. Furthermore, recruitment is underway for a Building Safety Project Manager, with interviews anticipated to take place in April. They will take ownership of resolving this backlog as a priority.

(Table 22) Electrical Testing - Electrical Installation Condition Report (EICR), Domestic and Non-Domestic

10-year compliance programme

ELECTRICITY [Domestic]	EICR's Required in Homes	Homes: With an In- Date EICR (< 10 years)	Homes: Without an In-Date EICR (< 10 years)	% in 10 Year Date [Target 100%]
Homes Requiring an EICR Inspection	18,170	17,876	294	98.38%
ELECTRICITY [Communal + Other]	EICR's Req'd Communal + Other	Communals + Other: WITH an In-Date EICR	Communals + Other: WITHOUT an In-Date EICR	% In Date [Target 100%]
Communals and Other Requiring an EICR	215	209	6	98.57%

At the end of March, there were 294 properties (1.6%) with domestic electrical tests that were older than 10 years and as such were out of target, an improvement of 148 from Quarter 3.

The remaining properties, despite having received numerous calls, letters, visits and appointment bookings via a dedicated resource, have not provided us with access. To resolve this issue, we are in the process of attempting to gain a warrant of entry from the Magistrates Court in order to carry out the essential testing works.

5-year compliance programme

	o your compliance programme						
ELECTRICITY [Domestic]	EICR's Required in Homes	Homes: With an In- Date EICR (< 10 years)	Homes: Without an In-Date EICR (< 10 years)	% in 5 Year Date [Target 100%]			
Homes Requiring an EICR Inspection	18,170	14,403	3,767	79.27%			
ELECTRICITY [Communal + Other]	EICR's Req'd Communal + Other	Communals + Other: WITH an In-Date EICR	Communals + Other: WITHOUT an In-Date EICR	% In Date [Target 100%]			
Communals and Other Requiring an EICR	577	577	0	100.00%			

Work on bringing these properties into compliance will commence with our electrical partner HUG, starting in May 2022. Orders have been raised with the partners for non-compliant non-Domestic assets.

(Table 23) Compliance remedial works

	C	21	Q2		Q3		Q4	
Compliance Activity	Ordered	Completed	Ordered	Completed	Ordered	Completed	Ordered	Completed
Electrical	524	356	572	391	582	405	609	453

Our partnership with HUG has allowed for minor C1 and C2 remedial works to be carried out as part of the inspection process. All remedial works must be completed in order to receive a compliance certificate, and this approach means that more compliance certificates can be issued on first visit, improving efficiency and reducing costs. More significant works are passed to CS and Wates, and we are working closely with our partners to make this handover as clear and complete as possible.

Early Help, Prevention and Intervention

(Table 24) Tenancy Support

	2020/2021	Q1	Q2	Q3	Q4	Cumulative
Low Level early support cases carried out	2,333	336	301	490	366	1,493
Low Level ASB cases carried out	1,848	552	431	294	327	1,604
Financial support – Referrals accepted	1,836	328	319	312	468	1,427
· Benefit Gain £	1,066,217	207,418	108,179	123,166	250,296	689,059
· Add funding / grants £	39,949	9,102	14,422	14,690	64,954	103,168
Money Advice Worker – Referrals accepted	170	38	47	45	51	181
· Benefit Gain £	14,912	0	642	15,151	3,750	19,543
· Amount of Debt £	568,663	116,357	95,734	155,480	140,999	508,570
Mental Health Support – Referrals received	114	30	26	33	54	143
· Successful outcomes	69%	75%	95%	80%	100%	88%
Intensive Tenancy Support – Referrals received	164	37	44	27	43	151
· Successful outcomes	70%	71%	78%	88%	85%	81%
Housing Coach – Referrals received	New	44	35	33	63	175
· Successful outcomes	New	67%	94%	93%	98%	88%
 Tenancy sustained at 6 months 	New			100%	100%	100%
 Tenancy sustained at 12 months 	New	-	-	-	100%	100%

Whilst the number of support cases reduced this year, this was due to a significantly higher number being completed in 2020/21 due to Covid and additional support and reassurance to our residents and is comparable to the figure reported in 2019/20.

Although the number of ASB cases has reduced this year the Team are dealing with more complex and serious ASB cases that have significant impact to residents and communities. Although these are more resource intensive we work collaboratively with our partners to ensure that these are tackled effectively.

Financial support referrals – a higher intake of referrals was seen in the previous year due to Covid, and tenants/referrers knowing that there were more grants available what could be accessed. Tenants First are also working closely with Income Team to ensure that tenants get the right support at the right time, allowing the Tenant Support Team to work on more complex cases. Benefit gains have decreased for Tenant Support Team, but will have increased in Income Team. The Tenant Support Team are providing a more holistic package of support now including income/expenditure, money management and budgeting.

(Table 25) Internal Referrals made through Vulnerability Protocol

Vulnerability Protocol – Internal Referrals	2020/2021	Q1	Q2	Q3	Q4	Cumulative
Detail of source of referral	New	-	-	-	-	-
Total	New	23	22	18	22	85
Rents	New	9	6	2	7	24
Lettings	New	1	4	1	2	8
Tenants First	New	3	2	3	0	8
Community Engagement Team					1	1
Asset Man – Gas Servicing	New	7	N/A	N/A	2	9
Partners	New	3	10	11	10	34
Other (Police)	New	0	0	1	0	1

(Table 26) European Social Fund Programme (ESF)

	2020/2021	Target 2021/2022	Q1	Q2	Q3	Q4	Cumulative
Referrals into the Programme	104	-	122	72	-	-	194
Participants Eligible	63	126	65	47	46	57	215
Accessed Education or Training	0	7	8	8	9	18	43
Gained Employment	0	25	4	5	11	8	28
Accessed Childcare	0	46	0	0	0	-	0

(Table 27) Estate Environment

	2020/2021	Q1	Q2	Q3	Q4	Cumulative
No of estate inspections (% of advertised inspections completed)	31 (100%)	45 (100%)	42 (100%)	16 (100%)	24 (100%)	127 (100%)

Housing Management Teams

Work has been ongoing this quarter on reviewing the Garden Competition and ensuring this is updated linking into the Barnsley 2030 vision and creating more sustainable areas and environments in Barnsley. This also contributes to the zero carbon agenda and creates more wildlife and biodiversity areas across the borough.

(Table 28) Safer Neighbourhood Service (SNS)

	2020/2021	Q1	Q2	Q3	Q4	Cumulative
No. of Referrals to SNS	NEW	N/A	N/A	23	12	35

Through partnership working with the Safer Neighbourhood Service (SNS), we have been successful this quarter in obtaining the following enforcement powers to address issues within local communities in some cases. This has resulted in:

- 8 Notice of Seeking Possessions (NOSP's).
- Notice To Quit served.
- 1 Eviction on management grounds.
- 1 Community Protection Notice (CPN) warning letter and 2 CPN's.

Housing Management Teams and Regeneration

In 2011 we established a group to review the management of shops within the HRA. Since this time a significant amount of progress has been made on how these are managed and to consider their long term sustainability. At the time the group was created the total stock of shop units was 47 of which 8 were vacant at the time and 2 were scheduled for demolition to facilitate housing redevelopment (New Lodge). The work carried out by the group has significantly improved the management and pro-active monitoring of the retained shops and to consider strategies as to their long term sustainability.

The current position as at the end of March 2022 is that there are 34 units of which 3 are currently void and are going through the void and marketing process. Through the work carried out by the group this has resulted in the removal of a number of shop units with family homes being created that realises rental income for premises that were previously proving unlettable.

Customer Involvement

Tenant Voice Panel Activity

Below details the activities of the Tenant Voice Panel in quarter 4;

Task	Outcome
Livery rebrand	Members gave their thoughts on the Livery rebrand – results passed onto Construction services.
Meet the Income Manager	Members had an informal meeting with the Income Manager, giving feedback and assurance on the changes made. TVP gave comments on the rent increase letters, which were taken on board and changes made.
Tenant Satisfaction Measures Consultation (TSM)	Involved customer session around the TSM. Generally supportive. Agree that BH are collecting most of the data, a few tweaks needed– comments collated and fed into the wider consultation.
Customer Satisfaction around repairs	Members shared their thoughts on how satisfaction could be improved. Suggestions included; Improved communication on waiting times Improved communication for planned and programmed repairs

Recruitment session	Prospective members found out more about the TVP and Scrutiny, pre application.				
Quarter 3 performance	Members met to discuss the Quarter 3 report. Questions sent to Officers for a response.				
Interfinder session	Members met with Officers to test the new repairs system and were really impressed with the functionality.				
Home seeker feedback report	Members gave views on the Home seeker feedback report, which will feed into the refresh/review of the document				
Garden Competition	Members gave their views into the redesign of the Garden competition, including suggestions for new categories.				
Service Standards	Meeting to discuss BMBC Service Standards. Views sent back to BMBC, further meeting arrange with BMBC in May/June.				

Community Engagement Activity

Below follows details of the Community Engagement activity in quarter 4:

Activity	Outcome
Empty Property Spot Checks Fire Safety Project in high rise flats	Completed by Community Engagement Team. Reports completed and sent to relevant managers for feedback and action. In preparation for the lifting of restrictions, we have been developing plans to establish a Resident Fire Safety panel from the high-rise flats. In addition to this a Resident Engagement Fire Safety Strategy will be pulled together, in conjunction with the newly formed panel. First meeting held in February, which was very well attended. 5 customers registered to attend and on the day 11 attended. The second meeting had16 attendees. A 3rd meeting is booked in for April In addition to the public facing sessions, we've held Officer only sessions
	discussing ongoing issues.
Scrutiny Panel	Panel continue their deep dive into the customer journey around Damp and Mould. A questionnaire was designed and sent out to 203 customers, with a 12% response rate. The aim of the survey was to allow tenants to have their say about their experience from reporting damp or mould to their home. This will give us the opportunity to listen and learn from customers views and feedback. Findings to be included in the final report. Report due for completion in May 2022
Digital project	The Digital Inclusion project had to go on hold to fall in line with the Governments 'Plan B' restrictions through Dec 21 / Jan 22. In Feb we were back out delivering to the intermediate clients, phase 1. We are now in the process of sourcing a Broadband supplier for phase 2 delivery.

	 29 registered learners 17 Intermediate/12 completed (Chrome book and training) 12 Basic/not started (Chrome book, training and 12 month Broadband connection)
TUT Day	In February we held our first face to face Talk up Tara day in nearly 3 years! Taras shared their experiences through Covid and we did some future planning, including modernising the Tara model. Great day had by all!

TARA Activity

Below follows details of the TARA activity on quarter 4;

Task	Outcome
Wombwell Winter warmer packs, well-being packs and food parcels	The group handed out over 150 packs for isolated and vulnerable people in their local community.
Face to face meetings and look to the future.	The group are now holding their monthly meetings. They have begun by having planning sessions for their summer trips, Jubilee events, and social media competitions
Easter competition online.	The groups Easter competition is advertised on their Social media page and in local shops. The group use these competitions to raise their own profile and awareness of the group and the work they do.
Act of kindness event	The group have placed around the area several Easter Eggs, as an act of kindness, for people to find and then ask people to share, when they find one, on the groups social media page.
Social Media	Their social media presence is increasing rapidly, and the number of followers is increasing.
Grimethorpe	
The group is meeting face to face again now.	The group has resumed their monthly meetings face to face. The group post the minutes of their meetings on their social media site.
Environmental clean up and litter picks.	They once again had a brilliant turnout as the residents came together to join in with their environmental projects, and have done several litter picks around the area.

The group are pro-active on their social media site with many members. Jubilee events	The social media site is very active which encourages the wellbeing of local community and raise community spirits. Increased computer skills of committee members. The group are looking at jubilee events for the area, and have
Jubliee events	organised a Dance Company in the Acorn centre. They are also looking at other events
Carlton	
Have started their meetings face to face again.	After holding several meetings on Teams the group is now holding them face to face again.
Jubilee planning and events	The group will be working with Carlton Primary school, the children are crafting bunting. This will be judged at the Community Jubilee coffee morning and then put up in the Parish community Hall. There will also be a jubilee event including crafting and food and children can show off their bunting. Carlton social media will have a colour and decorate the crown competition.
New Members	Two new members have been recruited to the TARA group.
Partnership working	The group are instrument in both support and funding for the new community café that is being held in Carlton Parish Hall. Partnership working bringing the community together, This is building capacity of the group and promoting the good work the group do, gaining more support and more following.
St Johns Church	The group are helping Father Peter organise and take part in the Carlton Festival Weekend, which will include a Flower festival and school and choir concerts.

(Table 29) Customer Involvement

	2020/2021	Q1	Q2	Q3	Q4	Cumulative
Your Community Your Say (Steering Group) meetings held	13	14	21	10	13	58
No of Local Offers being met (6 monthly)	18/25		-	24	/31	-

Community Buildings Team

Void Initiatives – Independent Living Schemes

Refer a Friend Scheme

In February we launched our Refer a Friend Scheme in our Independent Living Schemes where we had a number of long term voids. The Scheme invites current residents to refer a friend, and if they meet the lettings criteria, and move into one of the vacant properties they will both receive a 'love to shop' voucher. So far, as a result of this scheme we have had one successful letting for a property in Hudson Haven that had been vacant for 44 days.

Show Flat

We have recently furnished a vacant flat at King Street Independent Living Scheme. King Street is situated within walking distance of the Town Centre and there were 3 long term void properties within the building. This particular flat has been void for 366 days. The purpose of the flat is for the Housing Management Team to show prospective tenants how a flat can look once it is furnished and to give some inspiration as to the type/style of furniture that can fit into the rooms. Initial responses have been positive and that the flat looks clean, fresh, homely and inviting.







Digital First

(Table 30) Access to Services

	2020/2021	Target 2021/2022	Q1	Q2	Q3	Q4	Cumulative	
BMBC Telephony Services								
Number Repair Phone calls (made)	99,810	±5%	29,270	28,536	30,884	32,566	121,256	
Number Rent Phone calls (made)	14,041	±5%	3,798	3,240	2,971	4,179	14,188	
Number Homeseeker Phone calls (made)	18,475	±5%	5,267	5,351	3,475	5,608	19,701	
Number General Enquiry Phone calls (made)	35,623	±5%	5,704*	3,763*	6,495	6,247	22,209	
Total Calls (made)	167,895	±5%	44,039	40,890	43,825	48,600	177,354	
Total calls (handled)	140,326	±5%	36,359	34,066	37,273	41,717	149,415	
% answered 20 seconds	55.79%	80%	38.42%	36.21%	46.43%	37.86%	41.38%	
% answered	89.65%	95%	82.56%	83.31%	85.23%	85.83%	84.25%	
Average wait for call answering (seconds)	117	<20	229	234	211	221	226	
		Bernesla	ai Homes E	-Services				
Website Visits	254,687	275,000	59,169	72,024	50,358	30,552	212,103	
Website forms (incl social media)	19,536	20,000	5,738	5,164	3,821	6,843	21,566	
Berneslai Homes App Visits	22,061	25,000	14,990	18,130	15,556	19,147	48,676	
Berneslai Homes App reports	8,359	10,000	2,478	2,229	2,221	2,606	9,534	

^{*}Reports for the general enquiry line in June to Aug had errors and are reporting lower than normal numbers. This is now resolved.

It should also be noted that reports have been reformatted so the whole year's telephony figures have been amended quarter 4 report.

(Table 31) Self-Serve and automated service uptake

	2020/2021	Target 2021/2022	Q1	Q2	Q3	Q4	Cumulative
Percentage of contacts online via Berneslai Homes self-serve							
Applying for homes (bids)	93.3%	95%	94.98%	91.21%	94.89%	94.8%	94.86%
Requesting a repair	8.08%	8%	10.26%	11.24%	10.25%	11.56%	10.96%

Telephony

Performance

As is usual (due to the winter months) quarter 4 saw the highest volume of repair related calls made throughout the year but due to the mild winter the increase wasn't as stark. There was a higher than average increase in rent related calls which is most likely due to increased arrears collection activity.

Performance was still well below the agreed target of 80% of calls answered in 20 seconds and wait times were an average of 3 minutes and 41 seconds brining the average wait for the year to 3 minute 46 seconds.

Service Standard review

However, during this quarter the council implemented their newly agreed service standards for telephony which are:

Revised Service Offer	Revised Service Offer Non	Current Service Offer
Priority Lines	Priority Lines	
80% of calls answered in 3	75% of calls answered in 5	80% of calls answered in 20
minutes (All repair calls)	minutes	seconds
90% of customers satisfied	90% of customers satisfied	Not measured
with the advisors (All other	with the advisors	
calls)		

Berneslai Homes is still in the process of formally adopting the revised standards and a meeting has been scheduled between the council and our Tenant Voice Panel in June 2022. The council have advised that these revised standards are more aligned to other sectors, are achievable standards and are standards that they aspire to improve upon year on year. They will also have a positive impact on staff morale as staff will see that they are achieving targets. The revised standards are above the general standard within the housing sector however a recent benchmarking exercised by Housemark highlights that the 20 second target is no longer common across the service being replaced with 60 seconds. Our year end wait times of 246 seconds is comparable to other landlords in our peer group.

Additionally, from week beginning 14th February 2022 all the contact centre reports have been reformatted to:

- separate Out of Hours repairs calls (after 8pm and before 8am Monday to Friday);
 and
- report on priority and non-priority calls answered in target.

For the purpose of the 2021/22 financial year we have still calculated the proportion of calls answered in 20 seconds and this includes the out of hours calls.

The annual performance based on the revised standards is shown below:

- 62.81% of repairs related calls were answered in 3 minutes
- 75.34% of income, general and Homeseeker calls were answered in 5 minutes

Finer analysis highlights that for the full year the proportion of chase up calls relating to repairs represents 23.67% of all repair related calls.

One number

In this quarter we have moved to one number for front line telephony enquiries which is 787878. This move was supported by tenants voice and has seen no negative impact.

Priority access number

We have deployed a priority access number for inbound emergency services and operatives calls, out of hours or in emergency situations. This will ensure that operatives and emergency services have their calls answered quickly ensuring improved responsiveness to the completing of emergency and out of hours repairs.

Call priority

We have also implemented a small change to call priority for customers using the IVR option which ensures we can deal with gas leaks, structural emergencies and major water leaks quickly without the need to queue.

E-Services

The year has seen a steady increase in repairs reported via the App which will continue to offer online repair ordering until the revised service is operational.

E-form volumes, as to be expected has been consistent with last year, but there are some anomalies in the website hits with quarter 2 seeing a disproportionately high amount of visits and quarter 4 much lower. This is being investigated using the analytics software. It is important to note that the highest volume of traffic on the website is in relation to joining the register and applying for vacancies.

Complaints and Compliments

(Table 32) Complaints and Compliments

	2020/2021	Q1	Q2	Q3	Q4	Cumulative
Informal Complaints Received	640	176	210	134	250	770
% of informal upheld	58.12%	69.32%	58.57%	46.27%	51.2%	61.94%
Stage 1 complaints received	138	33	35	35	37	140
% of stage 1 complaints upheld	68.8%	63.6%	82.8%	77.14%	60%	71.74%
% of stage 1 complaints responded to within target	68.1%	60.6%	62.8%	80%	88.5%	73.57%
Stage 2 complaints received	17	3	9	9	9	30
% of stage 2 complaints upheld	82.4%	66.7%	44.4%	66.7%	11.11%	43.33%
% of stage 2 complaints responded to within target	82%	33.3%	88.9%	88.9%	66.66%	76.67%
New Formal Ombudsman complaints received.	4	0	0	0	0	0
Closed cases – local resolution	2	0	0	0	0	0
Severe maladministration	New	0	0	0	0	0
Maladministration	1	0	0	0	0	0
Service failures	2	0	0	0	0	0
Partial maladministration	New	0	0	0	0	0
No maladministration	2	0	0	0	0	0
Reasonable redress	New	0	0	0	0	0
Satisfied with actions, reasonable redress	3	0	0	0	0	0
Outstanding	0	0	0	0	0	0
New Ombudsman enquiries received	3	1	0	0	2	3
Resolved informal	1	0	0	0	0	0
Formal Berneslai Homes complaint registered	2	1	0	0	2	3
Compliments received	1,218	260	320	383	459	1422

Complaints

The number of informal complaints have increased by 20.3% during 2021/22 compared to 2020/21. This is expected due to the promotional campaigns throughout the year of the complaints process and 'It's Okay to Complain', not just by Berneslai Homes but also national campaigns run by the Department for Levelling Up, Housing and Communities. The increase in complaints is a trend across the sector including the Housing Ombudsman.

We have seen a consistent number of formal complaints being made in this quarter and as expected the year end outturn for Stage 1 complaints is similar to last year, with a slight increase of 1.4%. The proportion escalating to Stage 2 and being upheld is high.

The number of Stage 2 complaints overall during 2021/22 is much higher than 2020/21, with an increase of 76%. 25 of the 30 stage 2 complaints were repair related and the upheld rate was 48%. This demonstrates the need to focus on resolution and customer satisfaction at Stage 1.

Performance overall for responding to complaints within target is good, with 73.57% of Stage 1 complaints within target and 76.67% of Stage 2 in target.

In terms of comparison against the sector we compare well. The table below shows the monthly Pulse comparison of stage 1 and stage 2 complaints received per 1000 stock.

Month	Berneslai Homes complaints per 1000 stock	Upper quartile
Oct	0.83	1.13
Nov	0.99	1.24
Dec	0.66	0.71
Jan	0.72	0.83
Feb	0.83	1.01

<u>Ombudsman</u>

During 2021/22 we have received very little correspondence from the Housing Ombudsman, with just 3 enquiries in total. They have not investigated any complaints or issued us with any determinations. This performance is positive and demonstrates that we are resolving complaints effectively at Stage 2.

The Housing Ombudsman latest insight report covering quarter 3 shows a 53% increase in the volume of enquiries and complaints received across England compared to the same quarter in 2020, which is the opposite trend for Berneslai Homes' Ombudsman enquiries.

Compliments

It is fantastic to see that the number of compliments we received during 2021/22 is high and exceeded 2020/21 performance by 16.74%. This is a trend and have consistently increased the number of compliments received year on year for a number of years.

HR & Equality and Diversity

Human Resources

(Table 33) % of staff defining under the Equality Act definition of disability

	Target	Q1	Q2	Q3	Q4
2021/2022	8%	5.73%	5.88%	5.5%	5.41%
2020/2021	8%	6.14%	5.96%	5.67%	5.48%

(Table 34) % of BME staff in total workforce

	Target	Q1	Q2	Q3	Q4
2021/2022	1.5%	2.77%	2.57%	2.57%	2.16%
2020/2021	1.5%	1.48%	2.18%	2.15%	2.26%

(Table 35) Number of working days lost per FTE (year-end forecast) whole company

	Target	Q1	Q2	Q3	Q4
2021/2022	9	9.24	10.48	11.04	11.1
2020/2021	9	7	6.16	6.72	7.53
2019/2020	9	8.32	10.78	11.2	10.98

As can be seen in the table above, the Q4 sickness absence figure exceeds the target of 9 days and is also a considerable increase from 2020/21. Although such a sharp rise may initially seem concerning, low sickness absence levels in the previous year are attributable to the circumstances surrounding the Covid-19 pandemic, which saw employees often in government-imposed lockdowns alongside periods of furlough for certain sections of the workforce, therefore reducing staff sickness.

In comparison, the previous 12 months have seen a return to normality for our employees in terms of less remote working and personal lives resuming outside of work, which may explain the increased figure for 2021/22. Additionally, the removal of many mandatory Covid restrictions and inclusion of Coronavirus-related absence in sickness figures during this period have also contributed to a rise in absence levels. We are now seeing absence data return to pre-pandemic levels and we continue to work with managers to monitor and pro-actively manage sickness absence.

School Engagement

It's great that schools are opening up invites to their career events again. This quarter, for the first time, we visited Laithes Primary School to carry out interactive activities in the classroom around introducing children to the world of work at Berneslai Homes.



In March, we also attended a careers cafe at Horizon Community College where there were lots of discussions with students about their future careers and what we have on offer through apprenticeship opportunities. Student placements are also starting back up, allowing students to gain experience in various roles with us.

Kickstart

The Kickstart scheme at Berneslai Homes is a great success. We've now met our target of welcoming 30 placements to us. Although it's been challenging at times to get all 30 placements filled, we can see the scheme has provided invaluable work experience and training to the young people involved. It's excellent to see that 7 of our placements have gained employment with us following the scheme, and a further 3 have secured employment elsewhere. We look forward to seeing what our remaining 17 placements achieve.